

Sensitivity Analysis.

Example :

For the following project under study for the production of a petrochemical product for detergents :

- 1- The construction of the project will be completed in 3 years, the project needs five years from the start till the full capacity stage (6th year till 15th year).
- 2- Data about the construction costs, operating costs and volume of sales during installation and operation stages are:

Year	Construction Costs (EGP 1000)	Operating Costs (EGP 1000)	Volume of Sales (1000 tons)
1	150	5	—
2	200	5	—
3	250	10	—
4	—	15	8
5	—	20	12
6-15	—	25	20

- 3- Suggested selling price EGP 10 per ton, and the average interest cost 15% percent.

Required :

- (i) Project performance evaluation by DCFRR technique.
- (ii) Testing project sensitivity if the selling price is changed from EGP 10 to EGP 8 per ton.

(1)

Values are (EGP 1000)

(2)

item	Year	1	2	3	4	5	6-15
Out cash Flows:							
Construction Costs		150	200	250	—	—	—
Operating Costs		5	5	10	15	20	25
Σ out cash flows		155	205	260	15	20	25
In cash flows:							
Sales income		—	—	—	80	120	200
Net Cash Flow		(155)	(205)	(260)	65	100	175

Starting with 15%

Year	Cash Flow \times coefficient of present value at 15%
1	$(155) \times \frac{1}{1.15} = (134.85)$
2	$(205) \times \frac{1}{(1.15)^2} = (154.98)$
3	$(260) \times \frac{1}{(1.15)^3} = (171.08)$
4	$65 \times \frac{1}{(1.15)^4} = 37.18$
5	$100 \times \frac{1}{(1.15)^5} = 49.70$
6-15	$175 \times \frac{(1.15)^{10} - 1}{0.15 (1.15)^{10}} \times \frac{1}{(1.15)^5} = 436.53$

$$NPV = 62.5$$

 \therefore NPV is positive \therefore the % rate is more than 15%, we try 18%

Year	Cash Flow \times coefficient of present value at 18%
1	$(155) \times 0.847 = (131)$
2	$(205) \times 0.718 = (147)$
3	$(260) \times 0.609 = (158.5)$
4	$65 \times 0.516 = 33.5$

$$\begin{array}{lcl}
 5 & 100 \times 0.437 & = 43.7 \\
 6-15 & 175 \times 4.494 \times 0.437 & = 343.8
 \end{array}$$

NPV (15.5)

NPV is negative

\therefore the DCFRR is between 15% and 18%

$$\therefore \text{DCFRR} = 15\% + \frac{62.5 - 0}{62.5 + 15.5} \times 3\%$$

$$= 15 + 2.4 = 17.4\%$$

The project could be accepted economically because the DCFRR = 17.4% is greater than 15% the average cost of interest rate.

(ii) Testing Sensitivity analysis for the previous project when the selling price is changed to EGP 8 per ton

Cash Flow table (values in EGP 1000).

item	Year	1	2	3	4	5	6
Out cash flows:							
Construction costs		150	200	250	—	—	—
operating costs		5	5	10	15	20	25
Σ out cash flows		155	205	260	15	20	25
In cash flows:							
Sales income		—	—	—	64	96	160
Net cash flow		(155)	(205)	(260)	49	76	135

(4)

To find internal rate of return (True rate of return) or (DCFRR) we try 15%

Year	Cash flow x Discount rate at 15%
1	(155) x 0.870 = (135)
2	(205) x 0.756 = (155)
3	(260) x 0.658 = (171)
4	49 x 0.572 = 28
5	76 x 0.497 = 38
6-15	135 x 5.019 x 0.497 = 337

NPV (58)

∴ NPV is negative

∴ the expected rate is less than 15%, we try 12%

Year	Cash flow x D. rate at 12%
1	(155) x 0.893 = (138.42)
2	(205) x 0.797 = (163.39)
3	(260) x 0.712 = (185.12)
4	49 x 0.636 = 31.16
5	76 x 0.567 = 43.09
6-15	135 x 5.560 x 0.567 = 432.5

NPV 19.8

∴ NPV is positive

The TRR or DCFRR is between 15% and 12%

$$\begin{aligned} \text{DCFRR} &= 12\% + \frac{19.8 - 0}{19.8 + 58} \times 3\% = 12 + 0.8 \\ &= 12.8\% \end{aligned}$$

Sensitivity analysis for decreasing the selling price EGP 8; the DCFRR is decreased from 17.5% (more than 15%) to 12.8% (less than 15). So the project is very sensitive to changes in selling price and changed from economically accepted to be rejected if the selling prices are decreased.

القيمة المضافة : Added value

وتعرف بأعلى العزم بسم قيمة المنتج وسميت ما يلزم لإنتاجه من خامات Raw material ومواد مساعدة auxiliaries (ماء كهرباء) وكمادات إضافية. القيمة المضافة هذه تتم بشكل واضح للحكم على الكفاءة الصناعية لكثير من المشروعات فبالإضافة إلى أنها تمثل رافعة هامية فيما يدخل على الدخل القومي من تغير نصيب تصنيع مجموعة من الخامات بطريقة معينة.

الاحتكار : Monopoly

ومعروف بأنه حالة وجود منتج واحد أو شئ واحد أو إنتاج وتوزيع سلعة واحدة معينة والمفهوم أنه السلعة هي أن منتج له قيمة سوقية وطلب بما يحدد هذه القيمة في وقت ما والمفهوم أنه الاحتكار قد ينصرف إلى هذا المعنى أو إلى ملكية السلعة المتداولة وقد ينشأ الاحتكار من جانب واحد وقد تنقسم عليه صيغتين أو جانبين ويعرفان هذه الحالات بالاحتكار الشافى بل قد يكون من عدة جهات

العائد الداخلي عن الاستثمار Internal rate of return (TRR) (DCFRR)
هو المعدل الذي يجعل صافي القيمة الحالية صافياً للصفر أو المعدل الذي يجعل القيمة الحالية لتكلفة المنتج تساوي القيمة الحالية لإيرادات المشروع

Cash Flows

- depreciation is not a cash flow.
- depreciation is simply the accounting amortization of an initial capital cost.
- depreciation amounts are only accounting journal entries.
- depreciation is measured in project analysis only because it reduces taxes

Project Cash Flows: Summary.

$$\text{Net Cash Flow} = \text{Cash Inflow} - \text{Cash Outflow}$$

Cash inflows include:

- cash operating revenues.
- Cash proceeds from selling assets
- Residual value of the investment at the end of its useful life.

Cash outflows include:

- The investment cost (the initial investment).
- cash operating cost
- Increase in working capital

Income tax on taxable income.

The income tax paid is determined by:

$$\text{Taxes} = t \times (\text{Revenue} - \text{Expenses} - \text{Depreciation})$$

Where t is the corporate tax rate. Note that depreciation is not a cash expense and only affects cash flows through its effect on taxes.

Example: Egyptian investors company is considering an immediate investment of EGP 200 000 in new equipment. The new equipment is expected to last for 5 years and have EGP 50 000 salvage value at the end of its useful life. The annual net cash inflows are EGP 200 000 and the annual net cash outflows are EGP 100 000. The company's net income is subject to 40% income tax. The company uses the straight-line method in calculating the annual depreciation.

Required: Calculate the annual net cash flows for the new equipment.

Solution

- The annual depreciation = $\frac{200000 - 50000}{5} = \text{EGP } 30000$
 - The annual accounting net income = $200000 - (100000 + 30000) = \text{EGP } 70000$
 - The annual income tax = $70000 \times \frac{40}{100} = \text{EGP } 28000$
 - The annual net cash flows = $200000 - (100000 + 28000) = \text{EGP } 72000$
- These information can be summarized as follows.

Item	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5
Cash inflows						
Current operating Revenue.	0	200,000	200,000	200,000	200,000	200,000
Residual Salvage Value						50,000
A - total cash inflows	0	200,-	200,-	200,-	200,-	250,-
Cash outflows: investment cost	200,000					
Current operating cash outflows		100,-	100,-	100,-	100,-	100,-
Income tax		28,-	28,-	28,-	28,-	28,-
B - total cash outflows	200,-	128,-	128,-	128,-	128,-	128,-
	120,000	72,-	72,-	72,-	72,-	122,-

Ex.

A corporation is considering installing a machine that costs \$60,000 plus installation costs of \$2,000. It will generate revenues of \$155,000 annually and cash expenses annually of \$100,000. It will be depreciated to a salvage value of \$6,000 over a seven-year life using the straight-line method. Assuming the firm has a marginal cost of capital of 12% and is in the 34% marginal tax bracket, determine the incremental cash flows of this investment project. What is the annual net cash flow of this project.

Solution.

Year 0: The incremental cash flows associated with the project in year 0 are:

Cost of new machine: \$60,000 + Installation Cost \$2,000 = \$62,000

Years 1-7

Yearly revenues: \$155,000

Yearly expenses: \$100,000

Yearly tax expenses: = Tax rate \times (taxable income)

where taxable income = revenue - expenses - depreciation

$$D = \text{depreciation is by straight-line method} = \frac{60,000 - 6,000}{7} \\ = \$8,000$$

Yearly tax expense:

$$= 0.34 [155,000 - 100,000 - 8,000] \\ = 0.34 \times 47,000 = \$15,980$$

Year 7

Salvage Value = \$6,000

(1)

A proposed chemical plant will require a fixed capital investment of \$ 10 million. It is estimated that the working capital will amount to 25 % of the total investment, and annual depreciation costs are estimated to be 10 % of the fixed capital investment. If the annual profit will be \$ 3 million, determine the standard percent return on the total investment and the minimum payout period. (5 Marks)

$$\text{Total Capital investment} = \text{Working capital} + \text{Fixed Capital}$$

$$T. I = W. I + F. I$$

$$T. I = 0.25 T. I + 10 \times 10^6$$

$$T. I = \$ 13.333 \times 10^6$$

$$\begin{aligned} \% \text{ return on the total investment} &= \frac{\text{Average Profit}}{\text{Total investment}} \times 100 \\ &= \frac{3 \times 10^6}{13.333 \times 10^6} \times 100 = 22.5\% \end{aligned}$$

$$\begin{aligned} \text{Minimum Payout Period} &= \frac{\text{Fixed Capital investment}}{\text{Av. Profit} + \text{depreciation charge}} \\ &= \frac{10 \times 10^6}{3 \times 10^6 + 0.1 \times 10 \times 10^6} = 2.5 \text{ Years.} \end{aligned}$$

(2)

A simple conventional chemical plant for producing phenol utilizes highly automated equipment and the total capital investment for the plant is estimated to be £ 700,000. The chosen location for the plant is a property owned by the investor and a high capital is set for the development of such a process. The equipment to be erected included a distillation tower having a diameter of 1 m, vessel overall height 20 m, 30 bubble cap trays, vessel and plates stainless steel and is operated under a pressure of 1 bar. Also, three floating roof carbon steel storage tanks, each having a capacity of 15 m³ are needed. The rest of the plant equipment costs £ 30,000 at the present time. Corrosive liquids are involved and the equipment is depreciated over 20 years according to the double declining balance method. The plant is operated 24 hours 300 days per year and the product is to be sold at a price of £ 0.5 per liter. The phenol daily production is 12 m³ and the raw materials cost is £ 220 / m³ of product. Moreover, 5000 lbs of steam (£ 2 / 1000 lb steam) and 120 KWh electricity (£ 0.08 / KWh) are consumed per 1 m³ of product. The operating labor per shift is 14 men per shift at £ 1.5 per employee-hour in a plant operating 4 shifts per day. The income tax is 20% normal tax on the total gross earnings.

Accordingly, estimate the following.

- Total manufacturing cost for the plant (based on first year operation)
- Gross earnings and net profit for the plant.

** Chem. Eng. C.I. = 240 in 1979 and 482 in 2008 (17 Mark)

$$\begin{aligned} \text{Cost of distillation column} &= \text{Cost of column} + \text{plates} \\ &= (10,000 \times 3.7 \times 1.0) + (150 \times 1.1) \times 30 \\ &= \text{£ } 46650 \end{aligned}$$

$$\text{Cost of storage tanks} = C S^n = 3000 (50)^{0.78} = \text{£ } 63433.3$$

$$\begin{aligned} \text{Scaling down} &= \text{Cost of tank}_{(15)} = \text{Cost of tank}_{(50)} \left(\frac{15}{50} \right)^{0.6} \\ &= 63433.3 \times 0.48559 = \text{£ } 30802.79 \end{aligned}$$

$$C_{T79} = 46650 + 3 \times 30802.79 = \text{£ } 139098.37$$

$$C_{T08} = 139098.37 \times \frac{482}{240} = \text{£ } 279355.89$$

$$\begin{aligned} \text{Total Cost of equipment at (2008)} &= \text{£ } 279355.89 + 30000 \\ &= \text{£ } 309355.89 \approx \text{£ } 310000 \end{aligned}$$

$$\begin{aligned} \therefore \text{double declining balance depreciation charge (1st year)} \\ &= 2 \times \frac{1}{20} \times 310000 = \text{£ } 31000 \end{aligned}$$

(3)

A simple conventional chemical Plant WCI = 5% FCI

$$TCI = FCI + WCI = FCI + 0.05 FCI = £ 100,000$$

$$FCI = £ 665000$$

$$\text{Total manufacture Cost} = DPC + IPC$$

$$DPC = (\text{Variable} + \text{Fixed}) \text{ Cost.}$$

1. Variable manufacture Cost.

$$\text{Raw material} = 220 \times 12 \times 300 = £ 792000$$

$$\text{Utilities: steam } 5000 \times 12 \times 300 \times \frac{2}{1000} = £ 36000$$

$$\text{electricity } 120 \times 12 \times 300 \times 0.08 = £ 34560$$

$$\text{Miscellaneous materials: } \frac{10}{100} (\text{Corrosive liquids}) (\text{Maintenance}) = £ 6650$$

$$\text{Shipping} = \text{neglected}$$

$$£ 869210$$

2. Fixed manufacture Cost:

$$\text{Maintenance} = \frac{10}{100} (FCI) = £ 66500$$

$$\text{Depreciation} = 31000$$

$$\text{Labor} = 1.5 \times \frac{24}{4} \times 14 \times 4 \times 300 = 151200$$

$$\text{Supervision: } 20\% \text{ Labor} = 30240$$

$$\text{Plant overheads: } 50\% \text{ Labor} = 75600$$

$$\text{Insurance: } 1\% \text{ FCI} = 6650$$

$$\text{Interest: } 2\% \text{ FCI} = 13300$$

$$\text{Royalties} = 0$$

$$\text{Rent} = 0$$

$$£ 314490$$

$$DPC = \sum V + F = £ 869210 + 314490$$

$$= £ 1,243,700$$

(4)

$$\text{Indirect P.C.} = \text{Sales dis.} + \text{R\&D} + \text{General overheads} \\ 30\% \text{ DPC} = \text{£ } 373110$$

$$\text{Total annual manufacture Cost} = 1243100 + 373110 \\ = \text{£ } 1,616310$$

$$\text{Total annual Sales} = 0.5 \times 1000 \times 12 \times 300 = \text{£ } 1,800000$$

$$\text{Gross earnings} = \text{Sales} - \text{TPC} = 1800000 - 1616310 \\ = \text{£ } 183190$$

$$\text{Net profit} = \text{£ } 183190 \times 0.8 = \text{£ } 146552$$

$$\text{Cash flow} = \text{Net profit} + \text{depreciation charge} \\ = 146552 + 31000 = \text{£ } 177552$$

$$\text{ROI} = \frac{146552}{700000} \times 100 = 20.936\%$$

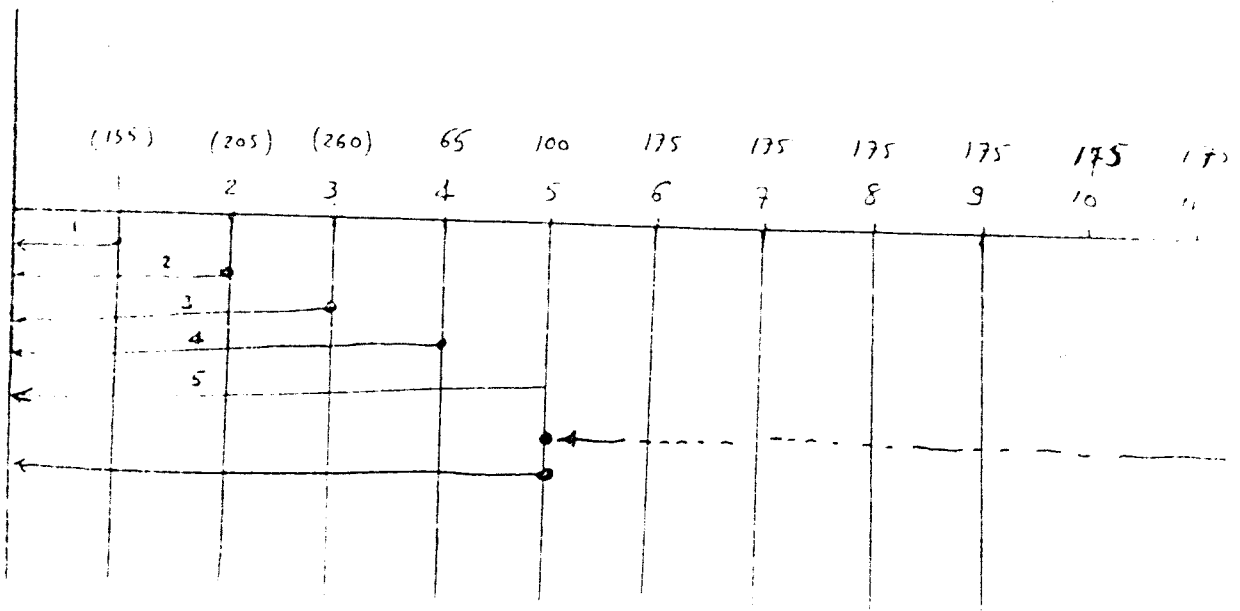
$$\text{Payback period} = \frac{665000}{177552} = 3.745 \text{ Years}$$

5

Consider the following project under study for the production of a product for determination of which the following data apply and the average interest rate is 15 %

Item	Year	1	2	3	4	5	6-10
Net cash flow, (Cash flow values are EGP 1000)		(155)	(205)	(260)	65	100	175

It is required to test project performance evaluation by TRR (true rate of return) technique.



Starting with 15 %

Year	Cash flow x coefficient of Present value at 15%
1	$(155) \times \frac{1}{1.15} = (134.85)$
2	$(205) \times \frac{1}{(1.15)^2} = (154.98)$
3	$(260) \times \frac{1}{(1.15)^3} = (171.68)$
4	$65 \times \frac{1}{(1.15)^4} = 37.18$
5	$100 \times \frac{1}{(1.15)^5} = 49.70$
6-10	$175 \times \frac{(1.15)^{10} - 1}{0.15(1.15)^{10}} \times \frac{1}{(1.15)^5} = 436.53$

$$NPV = 62.5$$

(6)

NPV is positive

The % rate is more than 15%, we try 18%

Year	Cash flow \times Coeff of Present Value at 18%
1	$(155) \times \frac{1}{1.18} = (131)$
2	$(205) \times \frac{1}{(1.18)^2} = (205) \times 0.718 = (147)$
3	$(260) \times \frac{1}{(1.18)^3} = (260) \times 0.609 = (158.5)$
4	$65 \times \frac{1}{(1.18)^4} = 65 \times 0.516 = 33.5$
5	$100 \times \frac{1}{(1.18)^5} = 100 \times 0.437 = 43.7$
6-15	$175 \times \frac{(1.18)^{10} - 1}{0.18 (1.18)^{10}} \times \frac{1}{(1.18)^5} = 175 \times 4.494 \times 0.437 = 343.8$

NPV (15.5)

NPV is negative.

TRR or DCFRR is between 15% and 18%.

$$\text{DCFRR or TRR} = 15\% + \frac{62.5 - 0}{62.5 + 15.5} \times 3\%$$

$$= 15 + 2.4 = 17.4\%$$

The project could be accepted economically because the TRR = 17.4% is greater than 15% the average cost of interest rate.

